

1. Draft FNLC model for ‘social impact bonds’

1. Description of the operation type	<p>Social impact bonds</p> <p>Under this model the quantification of the amounts linked to achieving the results would be based on the savings in public expenditures generated by effective social inclusion measures.</p> <p>Pre-condition for the adoption of the model: estimate public expenditure and, if not already available, issue a public act to quantify the expected public savings deriving from the results achieved through the scheme.</p> <p>Operations financed through SIB depend on the specific types of objectives and target groups, such as:</p> <ul style="list-style-type: none"> ▪ SIB aimed at reducing early school leaving could finance: mentoring programmes pairing students with trusted adults; tutoring services in core subjects; workshops on motivation and life skills, counselling and psychological support; engagement of families through parental support meetings. ▪ SIB for women at risk of domestic violence: development and deployment of a secure digital app for victims to store evidence and access support; training of professionals (social workers, police) to refer and assist victims in using the tool; awareness campaigns and distribution of information at hospitals and schools; legal counselling services linked to the app. ▪ SIB for young people with mild intellectual disabilities: personal development programmes focusing on autonomy and skills; supported internships with participating employers; life coaching and family mediation; coordination between social services, employers, and schools.
2. Specific objective(s)	<p>(h) fostering active inclusion with a view to promoting equal opportunities, non-discrimination and active participation, and improving employability, in particular for disadvantaged group</p>
3. Conditions to be fulfilled or results to be achieved	<ul style="list-style-type: none"> ▪ Condition 1: Establishing the institutional and technical framework ▪ Condition 2: Set up of the IT platform ▪ Condition 3: Selection of providers of the social inclusion measures ▪ Result 1: Delivery of social inclusion services. The eligible types of services to be provided and the minimum requirements are to be set by the Member State.
4. Deadline for fulfilment of conditions or results to be fulfilled	<p>End of the programming period</p>
5. Indicator definition	<ul style="list-style-type: none"> ▪ Indicator for condition 1: National/regional strategy for social impact bonds adoption formally adopted ▪ Indicator for condition 2: IT platform operational. ▪ Indicator for condition 3: Signed grant agreements

	<ul style="list-style-type: none"> Indicator for result 1: Individuals (from the target group) supported by provided services. 		
6. Unit of measurement for conditions to be fulfilled/results to be achieved triggering reimbursement by the Commission	<ul style="list-style-type: none"> Unit of measurement for condition 1: Number of strategies for social impact bonds adoption formally adopted. Unit of measurement for condition 2: Number of IT platforms operational. Unit of measurement for condition 3: Number of grant agreements signed Unit of measurement for condition 4: Number of individuals (from the target group) supported by provided services. 		
7. Intermediate deliverables (if applicable) triggering reimbursement by the Commission with schedule for reimbursements	Relevant condition/result <i>(e.g., Result 1)</i>	Intermediate deliverable <i>(e.g., x% of result achieved)</i>	Envisaged deadline <i>(e.g., Month 12)</i>
	Condition 1 (C.1): Establishing the institutional and technical framework.	C.1.1. National/regional strategy for social impact bonds adoption formally adopted.	Month XX
		C.1.2 Agreement between competent ministries	Month XX
	Condition 2 (C.2): Set up of the IT platform	C.2.1. Public procurement procedure launched	Month XX
		C.2.2. Signature of Public Procurement contracts	Month XX
		C.2.3. Completion of the IT platform	
	Condition 3 (C.3): Selection of providers of the social inclusion measures	C.3.1 Call for proposals launched	Month XX
		C.3.2 Signature of the grant agreements	Month XX
	Result 1 (R.1): Delivery of social inclusion services	R.1.1 50% of the target number of individuals (from the target group) supported by provided services	Month XX
		R.1.2 100% of the target number of individuals (from the target group) supported by provided services	Month XX
8. Total amount (including Union and national funding)	To be defined by the Member States		
9. Adjustment(s) methods	<p>Due to the multiannual timeline of the framework set-up Member States can envisage to take macro-economic indicators into account for adjustment.</p> <p><i>Note: The adjustment method and calculation is defined by the MS, taking into account well-established adjustment methods such as the LCI, or any other publicly available index or evidence-based methods.</i></p>		

<p>10. Verification of the achievement of the result or condition (and where relevant, the intermediate deliverables):</p> <ul style="list-style-type: none"> • <i>Describe what document(s)/system will be used to verify the achievement of the result or condition (and where relevant, each of the intermediate deliverables);</i> • <i>describe how management verifications (including on-the-spot) will be carried out, and by whom;</i> • <i>describe what arrangements will be made to collect and store relevant data/documents.</i> 	<p>To verify the achievement of the conditions, result and intermediate deliverables, the following document(s)/system will be used:</p> <p>Condition 1</p> <ul style="list-style-type: none"> - (C.1.1) Formal adoption of the strategy for social impact bonds adoption. Full text of the strategy published in an official government publication or website. - (C.1.2) Signed agreements between competent ministries <p>Condition 2</p> <ul style="list-style-type: none"> - (C.2.1) Published Tender notice - (C.2.2) Signed contract for public works - (C.2.3) Documents certifying the completion of the IT platform <p>Condition 3</p> <ul style="list-style-type: none"> - (C.3.1) Published call for proposals - (C.3.2) Signed grant agreements <p>Result 1</p> <ul style="list-style-type: none"> - (R.1.1 – R.1.2) The number of individuals would be tracked in the digital platform. The institution responsible for running the digital platform will produce numerical reports for each intermediate deliverable and the final target number defined.
<p>11. Use of grants in the form of financing not linked to costs</p> <p>Does the grant provided by Member State to beneficiaries take the form of financing not linked to costs? [Y/N]</p>	<p>Y</p> <p><i>Note</i></p> <p><i>The grant provided to beneficiaries may take other forms than FNLC. However, it is strongly recommended to use the same form of reimbursement also towards beneficiaries.</i></p>
<p>12. Arrangements to ensure the audit trail</p> <p>Please list the body(ies) responsible for these arrangements</p>	<p>The responsible bodies for implementing and monitoring the FNLC scheme may vary depending on the specific Member State</p>

2. Draft FNLC model for a ‘National Competence Centre for social innovation’

1. Description of the operation type	<p>Setting up and operation of a National Competence Centre for social innovation, including the establishment of territorial desks for social innovation.</p> <p>The National Competence Centre will focus on a number of key functions¹, such as:</p> <ul style="list-style-type: none"> ▪ Building a joint strategy and action plan for promoting social innovation in the country. ▪ Linking different kinds of stakeholders, helping them to find synergies and pool together their expertise, and develop joint advocacy work. ▪ Providing capacity building to stakeholders depending on their needs. ▪ Helping stakeholders to make good use of available EU funding (ESF+ and other EU funds and programmes). ▪ Helping social innovation stakeholders to connect transnationally to exchange and cooperate with their peers across the EU. <p>National Competence Centres can be either part of an existing organisation / institution (e.g. a managing authority or other public or private body).</p> <p>The Competence Centres should build on experience and knowledge available at EU and should promote and support transnational exchanges around social innovation.</p>
2. Specific objective(s)	<p>Potentially all specific objectives supported in the Social Innovation priority</p>
3. Conditions to be fulfilled or results to be achieved	<ul style="list-style-type: none"> ▪ Condition 1: Establishing the National Competence Centre for social innovation (where not already established). ▪ Condition 2: Setting up of regional/local desks for social innovation. ▪ Condition 3: Building the capacity of social innovation operators within the country. Requirements in terms of type of activities (e.g. networking, support to potential applicants, transnational exchanges, knowledge sharing and mutual learning actions) contents, duration and specific outcomes of the capacity building actions as well as the list of documents to be provided to demonstrate the fulfilment of the condition (e.g. registration, attendance, certificate) are to be defined according to national legislation / priorities. ▪ Condition 4: Provision of services. The eligible types of services to be provided and the minimum requirements are to be set by the Member State.

¹ See European Competence Centre for Social Innovation: Community of Practice on Social Innovation “*Analysis of Social Innovation dedicated Priorities within ESF+ Programmes (2021–2027)*”

4. Deadline for fulfilment of conditions or results to be fulfilled	End of the programming period		
5. Indicator definition	<ul style="list-style-type: none"> Indicator for condition 1: Formal act establishing the National Competence Centre adopted by competent Ministry(ies). Indicator for condition 2: Territorial desks for social innovation established by regional/local authorities. Indicator for condition 3: Social innovation operators completing the training. Indicator for condition 4: Individuals, within the eligible target groups, receiving services from the National Competence Centre and territorial desks 		
6. Unit of measurement for conditions to be fulfilled/results to be achieved triggering reimbursement by the Commission	<ul style="list-style-type: none"> Unit of measurement for condition 1: Number of Competence Centres established Unit of measurement for condition 2: Number of territorial desks for social innovation established Unit of measurement for condition 3: Number of social innovation operators completing the training. Unit of measurement for condition 4: Number of Individuals, within the eligible target groups, receiving services from the National Competence Centre and territorial desks 		
7. Intermediate deliverables (if applicable) triggering reimbursement by the Commission with schedule for reimbursements	Relevant condition/result (e.g., Result 1)	Intermediate deliverable (e.g., x% of result achieved)	Envisaged deadline (e.g., Month 12)
	Condition 1 (C.1): Establishing the National Competence Centre for social innovation	C.1.1. Formal act adopted by competent Ministry(ies)	Month XX
	Condition 2 (C.2): Setting up of regional/local inclusion desks	C.2.1. 50% of territorial desks for social innovation established	Month XX
		C.2.2. 100% of territorial desks for social innovation established	Month XX
	Condition 3 (C.3): Building the capacity of social innovation operators within the country	C.3.1 50% of social innovation operators having completed the training	Month XX
		C.3.2 100% of social innovation operators having completed the training	Month XX
	Condition 4 (C.5): Provision of services	C.4.1 50% of the target number of individuals receiving services from the National Competence Centre and territorial desks	Month XX
		C.4.2 100% of the target number of individuals receiving services from the National Competence Centre and territorial desks	Month XX
8. Total amount (including Union and national funding)	<p>To be defined by the Member States.</p> <p>A possible reference for establishing the amounts to be included in the FNLC schemes could offered by the lump sums defined per work package under the currently ongoing project for Competence Centres on social innovation.</p>		

9. Adjustment(s) methods	<p>Due to the multiannual timeline of the framework set-up Member States can envisage to take macro-economic indicators into account for adjustment.</p> <p><i>Note: The adjustment method and calculation are defined by the MS, taking into account well-established adjustment methods such as the LCI, or any other publicly available index or evidence-based methods.</i></p>
10. Verification of the achievement of the result or condition (and where relevant, the intermediate deliverables): <ul style="list-style-type: none"> • Describe what document(s)/system will be used to verify the achievement of the result or condition (and where relevant, each of the intermediate deliverables); • describe how management verifications (including on-the-spot) will be carried out, and by whom; • describe what arrangements will be made to collect and store relevant data/documents. 	<p>To verify the achievement of the conditions, result and intermediate deliverables, the following document(s)/system will be used:</p> <p>Condition 1</p> <ul style="list-style-type: none"> - Formal act adopted by the Competent Ministry(ies). <p>Condition 2</p> <ul style="list-style-type: none"> - (C.2.1. – C.2.2.) Administrative acts, adopted by local/regional authorities, establishing the territorial desks for social innovation. <p>Condition 3</p> <ul style="list-style-type: none"> - (C.3.1 – C.3.2) Annual reports on the trainings provided to the social innovation operators with the list of trainees who have obtained qualifications. <p>Condition 4</p> <ul style="list-style-type: none"> - (C.4.1 – C.4.2) Implementing institutions responsible for producing numerical reports for intermediate deliverables and the final target number of people supported and submitting yearly assessment reports and the final assessment report to the European Commission.
11. Use of grants in the form of financing not linked to costs Does the grant provided by Member State to beneficiaries take the form of financing not linked to costs? [Y/N]	<p>Y</p> <p><i>Note</i> <i>The grant provided to beneficiaries may take other forms than FNLC. However, it is strongly recommended to use the same form of reimbursement also towards beneficiaries.</i></p>
12. Arrangements to ensure the audit trail Please list the body(ies) responsible for these arrangements	<p>The responsible bodies for implementing and monitoring the FNLC scheme may vary depending on the specific Member State</p>

3. Draft FNLC model for ‘Digital social innovation’

1. Description of the operation type	<p>Digital solutions for social inclusion of marginalised communities</p> <p>The purpose of the operation is to improve access to social services for marginalised communities or persons living in remote areas with limited access to services, through innovative digital solutions.</p> <p>Examples of actions that could be considered in this context include:</p> <ul style="list-style-type: none"> ▪ Development of inclusive digital tools and services: online platforms, mobile apps, AI-assisted services and other digital tools to support access to healthcare, social services and employment. ▪ Establishment of community digital access points or mobile digital hubs in remote areas; providing devices (e.g. laptops, tablets) to disadvantaged individuals. ▪ Enhance digital capacity: training for social workers, educators, and NGOs on how to use digital tools; developing interoperable IT systems for better coordination between services. ▪ Awareness campaigns: campaigns to increase awareness of available digital tools and services among target groups. ▪ Monitoring and evaluation: developing data systems and dashboards to track the uptake and outcomes of digital inclusion measures; use of data analytics to better understand the needs and usage patterns of marginalised communities.
2. Specific objective(s)	To be discussed
3. Conditions to be fulfilled or results to be achieved	<ul style="list-style-type: none"> ▪ Condition 1: Develop and approve a national/regional strategy for digitalisation of social inclusion services, clearly defining the target group (i.e., marginalised communities and persons living in remote areas with limited access to services) and the technical specifications of the digital platform and of the types of services to be provided ▪ Condition 2: Setting up and operation of the digital platform and tools. ▪ Condition 3: Build capacity and raise awareness among recipients (i.e., relevant target groups for this type of operation often face difficulties in using digital solutions). The eligible types of awareness-raising activities and the minimum requirements are to be set by the Member State. ▪ Condition 4: Provision of digital social inclusion services to people from the defined target group.
4. Deadline for fulfilment of conditions or results to be fulfilled	End of the programming period
5. Indicator definition	<ul style="list-style-type: none"> ▪ Indicator for condition 1: National/regional strategy for digitalisation of social inclusion services formally adopted. ▪ Indicator for condition 2: Digital platform and tools established. ▪ Indicator for condition 3: Individuals (from the target group) reached through capacity building/ awareness raising activities. ▪ Indicator for condition 4: Individuals (from the target group) supported by digital social inclusion services.

6. Unit of measurement for conditions to be fulfilled/results to be achieved triggering reimbursement by the Commission	<ul style="list-style-type: none"> ▪ Unit of measurement for condition 1: Number of strategies for digitalisation of social inclusion services formally adopted. ▪ Unit of measurement for condition 2: Number of Digital platforms and tools established. ▪ Unit of measurement for condition 3: Number of individuals (from the target group) reached through capacity building/ awareness raising activities. ▪ Unit of measurement for condition 4: Number of individuals (from the target group) supported by digital social inclusion services. 		
7. Intermediate deliverables (if applicable) triggering reimbursement by the Commission with schedule for reimbursements	Relevant condition/result (e.g., Result 1)	Intermediate deliverable (e.g., x% of result achieved)	Envisaged deadline (e.g., Month 12)
	Condition 1 (C.1): National/regional strategy for digitalisation of social inclusion services formally adopted	C.1.1. Formal act adopted by the regional/national authorities.	Month XX
	Condition 2 (C.2): Setting up and operation of the digital platform and tools	C.2.1. Public procurement procedure launched	Month XX
		C.2.2. Signature of Public Procurement contracts	Month XX
		C.2.3. Completion of the digital platform and tools	Month XX
	Condition 3 (C.3): Build capacity and raise awareness among service recipients (i.e., people from the defined target group)	C.3.1 50% of target number of individuals (from the target group) reached through capacity building/ awareness raising activities.	Month XX
		C.3.2 100% of target number of individuals (from the target group) reached through capacity building/ awareness raising activities.	Month XX
	Condition 4 (C.4): Provision of digital social inclusion services to people from the defined target group.	C.4.1 50% of the target number of individuals (from the target group) supported by digital social inclusion services	Month XX
		C.4.2 100% of the target number of individuals (from the target group) supported by digital social inclusion services	Month XX
8. Total amount (including Union and national funding)	To be defined by the Member States		
9. Adjustment(s) methods	Due to the multiannual timeline of the framework set-up Member States can envisage to take macro-economic indicators into account for adjustment.		

	<p><i>Note: The adjustment method and calculation is defined by the MS, taking into account well-established adjustment methods such as the LCI, or any other publicly available index or evidence-based methods.</i></p>
<p>10. Verification of the achievement of the result or condition (and where relevant, the intermediate deliverables):</p> <ul style="list-style-type: none"> • <i>Describe what document(s)/system will be used to verify the achievement of the result or condition (and where relevant, each of the intermediate deliverables);</i> • <i>describe how management verifications (including on-the-spot) will be carried out, and by whom;</i> • <i>describe what arrangements will be made to collect and store relevant data/documents.</i> 	<p>To verify the achievement of the conditions, result and intermediate deliverables, the following document(s)/system will be used:</p> <p>Condition 1</p> <ul style="list-style-type: none"> - (C.1.1) Formal adoption of the strategy for digitalisation of social inclusion services. Full text of the strategy published in an official government publication or website. <p>Condition 2</p> <ul style="list-style-type: none"> - (C.2.1) Published Tender notice - (C.2.2) Signed contract for public works - (C.2.3) Documents certifying the completion of the digital platform and tools <p>Condition 3</p> <ul style="list-style-type: none"> - (C.3.1 – C.3.2.) Implementing institutions responsible for producing numerical reports for intermediate deliverables and the final target number of people reached through capacity building/awareness raising activities, and submitting yearly assessment reports and the final assessment report to the European Commission <p>Condition 4</p> <ul style="list-style-type: none"> - (C.4.1 – C.4.2) Implementing institutions responsible for producing numerical reports for intermediate deliverables and the final target number of people supported, and submitting yearly assessment reports and the final assessment report to the European Commission
<p>11. Use of grants in the form of financing not linked to costs</p> <p>Does the grant provided by Member State to beneficiaries take the form of financing not linked to costs? [Y/N]</p>	<p>Y</p> <p><i>Note</i> <i>The grant provided to beneficiaries may take other forms than FNLC. However, it is strongly recommended to use the same form of reimbursement also towards beneficiaries.</i></p>
<p>12. Arrangements to ensure the audit trail</p> <p>Please list the body(ies) responsible for these arrangements</p>	<p>The responsible bodies for implementing and monitoring the FNLC scheme may vary depending on the specific Member State</p>